# BALLSTON SPA BANCORP, INC. 2016 ANNUAL REPORT



# **OUR MISSION**

At BSNB, we seek to be recognized as a high performing community bank by adding value to and building strong relationships with our shareholders, customers, employees, and community.

To achieve our goal, we are committed to the following objectives:

- To consistently exceed expectations and treat every customer as if we've known them our entire life;
- To give back and strengthen the communities where we work and live;
- To continually improve and enhance the value we deliver to our customers, staff, and community;
- To constantly surprise people with what a bank can be and the impact it can have on customers and the community;
- To a belief that actions and not just words define who we are as a company.

## THE YEAR IN REVIEW

ollars in thousands, except per share data) December 31		2016	2015
FOR THE YEAR ENDED			
Net income	\$	2,378	\$ 2,127
Basic earnings per share		3.20	2.86
Dividends declared per share		1.24	1.24
AT YEAR END			
Total assets	\$	443,264	\$ 442,435
Loans		330,173	293,037
Deposits		401,010	391,810
Shareholders' equity		31,413	30,173
Book value per share		42.30	40.63
Tangible book value per share		40.07	38.34
ASSET QUALITY RATIOS			
Nonperforming loans to total loans		0.82%	1.78 %
Nonperforming assets to total assets		0.76	1.47
Allowance for loan losses to:			
Total loans		1.22	1.43
Nonperforming loans		149.68	80.50

REGULATORY CAPITAL RATIOS			Required	l Ratios
	December 31, 2016 Actual	December 31, 2015 Actual	Minimum capital adequacy	Classified as well capitalized
Tier 1 leverage ratio	8.37%	8.21%	4.00%	5.00%
Tier 1 risk-based capital ratio	12.12	13.13	6.00	8.00
Common equity tier 1 capital ratio	12.11	13.11	4.50	6.50
Total risk-based capital ratio	13.36	14.38	8.00	10.00

### PRESIDENT'S MESSAGE





Christopher R. Dowd President and Chief Executive Officer "We are excited about the opportunities ahead as we expand our market presence and look to build on our previous accomplishments."

# TO OUR SHAREHOLDERS,

Ballston Spa Bancorp, Inc., parent company of Ballston Spa National Bank, enjoyed a very successful year in 2016. Net income increased to \$2.4 million or \$3.20 per share, up 11.8% from the \$2.1 million or \$2.86 per share reported in 2015. The improved earnings performance was attributable to several factors, including continued growth in the company's lending portfolios, growth in core deposits and improved net interest margins.

#### **Financial Highlights**

Consistent with our strategy to pursue growth in the commercial banking market segment, the company again posted substantial increases in the commercial and commercial real estate lending portfolios. Balances increased \$24.2 million, or 21.4% during 2016. Residential mortgage lending experienced growth as well, reflecting the addition of new staffing resources. Loans in this portfolio increased \$11.1million, or 7.6% over year-end 2015. To support the total \$37.1 million in loan growth, the company utilized cash flows from short-term investments and securities available for sale. Growth of deposits totaling \$9.2 million, or 2.4% enabled the company to repay its long-term borrowings. This lower cost funding source, coupled with the growth in higher earning assets, assisted the company in achieving an increase in net interest income of \$1.4 million or 11.3%.

As part of its program to manage interest rate risk, the company employed an interest rate swap in September 2016, swapping variable rate debentures for a 5 year fixed rate instrument to hedge against rising interest rates.

To protect against the growing risks in today's business environment, the company formed a whollyowned captive insurance subsidiary, Ballston Spa Risk Management, Inc., in December 2016. The captive provides another tool in managing risks and allows us to pool resources with several other insurance subsidiaries of financial institutions and spread a limited amount of risk among those pool participants.

Our balance sheet remains strong. Our Tier 1 capital ratio, at 12.12% as of December 31, 2016, is at a level well above the regulatory minimum for a well-capitalized institution. In addition, consistent efforts to reduce problem loan levels have resulted in a decrease in nonperforming loans as a percentage of total loans from 1.78% as of December 31, 2015 to 0.82% for the year ending 2016, our lowest point in eight years.

Given our solid financial foundation, we believe the company is well-positioned to pursue additional growth opportunities in the years ahead.

#### **New Opportunities to Grow**

Building on the success of our 2015 branch opening in Latham N.Y., the company explored options to further expand within Albany County. After careful consideration, the board and management decided to move forward with plans to acquire former banking locations in Voorheesville and Guilderland. Upon regulatory approval, these new locations will help to enhance the service and support we deliver to existing customers while extending our reach further into the Capital Region. As with the other markets we serve, our focus will be on providing customers with exceptional service while seeking to make a positive difference in the community through volunteerism and philanthropy. Considering our strong financial position, skilled staff, and technology resources, the company is well-positioned to deliver on these goals.

In addition to our expansion plans, BSNB initiated several other projects in 2016 focused on enhancing our non-branch delivery channels and better meeting customer expectations. For example:

- We introduced new protections for BSNB debit cardholders through SecurLOCK Communicate. When a suspicious transaction occurs, cardholders are contacted by a combination of text messages, phone calls and/or emails to quickly confirm validity;
- With our continued focus on deposit growth, we expanded our cash management solutions to include new services for specialized needs. Lockbox services assist clients with processing high volumes of accounts receivable more efficiently while lease security accounts help ease the burden of managing tenant security deposits for multi-tenant property managers;
- A competitive review of our deposit products resulted in enhancements to our Free Small Business Checking account, the introduction of a new Student Checking account and a simplified product line for customers and employees alike;
- Focusing on convenience, we updated the look and feel of our online banking service and will be focusing on making similar enhancements to our mobile banking app in the near future;
- On a similar theme, we redesigned our website to feature a modern design, enhanced navigation and increased content. Additionally, the site is now optimized for improved viewing on mobile devices.

These and other changes implemented throughout the year have enhanced opportunities to attract new customers and expand relationships with existing customers.

#### **Community Support**

BSNB also continued its record of strong community support in 2016. In light of our financial success, the company continued to fund scholarships at area high schools as well as provide meaningful and targeted financial support to dozens of organizations supporting the arts, social services, education, youth, veterans and other worthy causes.

In addition to supporting organizations through donations and sponsorships, we believe that giving back to our communities through volunteerism is equally important. Through our BSNB *Volunteers in Action* program, our employees helped to feed the hungry, raised funds to help fight breast cancer, heart disease and juvenile diabetes, taught economic principles to students, organized sending cards to our military overseas and collected socks and personal care items for the homeless. These efforts are a small sampling of the ongoing commitment of BSNB staff members and are a point of tremendous pride for the company.

Expanding on these accomplishments, we are actively planning BSNB's first bank-wide community service day for later this spring. During this day of giving back, we will be closing early so that all employees may participate in a community service project in partnership with the American Red Cross.

In closing, we are excited about the opportunities ahead as we expand our market presence and look to build on our previous accomplishments. With a seasoned and dedicated team of professionals, a well-crafted long-range plan, and an ongoing commitment to the highest level of customer service and community support, we are confident we will continue to enhance the value we provide to our shareholders, customers and community.

On behalf of our Board of Directors and staff, we thank you for your continued support.

Christopher R. Dowd President and Chief Executive Officer

## **FIVE YEAR SELECTED FINANCIAL DATA**



At or for the years ended December 31, (In thousands, except for share and per share data)	2016	2015	2014	2013	2012
EARNINGS					
Interest income	\$ 14,989	\$ 13,893	\$ 13,835	\$ 14,224	\$ 14,559
Interest expense	919	1,248	1,602	2,020	2,624
Net interest income	14,070	12,645	12,233	12,204	11,935
Provision for loan losses	180	90	120	120	400
Noninterest income	1,873	2,384	2,605	3,115	2,802
Noninterest expense	12,664	12,246	11,532	11,764	11,485
Income before tax expense	3,099	2,693	3,186	3,435	2,852
Tax expense	721	566	765	816	647
Net income	2,378	2,127	2,421	2,619	2,205
PER SHARE DATA					
Basic earnings	\$ 3.20	\$ 2.86	\$ 3.26	\$ 3.53	\$ 2.97
Cash dividends declared	1.24	1.24	1.24	1.24	1.24
Book value at year end	42.30	40.63	39.31	39.09	35.75
Tangible book value at year end	40.07	38.34	36.98	36.70	33.36
Closing market price	37.95	33.75	34.36	32.00	31.50
AVERAGE BALANCES					
Total assets	\$ 433,783	\$ 421,455	\$ 410,790	\$ 407,060	\$ 401,282
Earning assets	414,168	401,419	387,671	387,062	381,587
Loans	305,228	279,229	263,085	256,407	246,946
Securities available for sale	80,719	78,223	77,817	76,272	74,438
Deposits	383,000	365,090	343,277	334,123	320,990
Borrowings	14,911	22,083	31,937	42,030	50,655
Shareholders' equity	31,407	30,108	30,450	27,391	26,267

# **INTRODUCING BSNB BETTER!**

We believe customers deserve better service, better banking options, and better community support. In short, they deserve the unique experience that BSNB delivers - a better experience that we've coined BSNB Better.

BSNB Better is both a daily reminder to staff and our ongoing commitment to customers. BSNB provides better local decision making, better flexibility and creativity to meet customer needs, better impact on the vitality of our communities by giving back, and personal, friendly and smart customer service. Combined with a regional branch network, an extensive line of products and services, and technology that makes banking easier, we believe that BSNB is the better banking option. BSNB Better.





# **UNAUDITED CONSOLIDATED BALANCE SHEETS**

(In thousands, except share and per share amounts)  Dece	mber 31,	2016	2015
ASSETS			
Cash and due from banks		2,181	\$ 1,128
Short-term investments		11,271	45,065
Securities available for sale, at fair value		78,773	81,731
FHLB of NY & FRB stock, at cost		2,050	2,662
Loans		330,173	293,037
Allowance for loan losses		(4,040)	(4,188)
Net loans		326,133	288,849
Premises and equipment, net		9,918	10,319
Accrued interest receivable		1,323	1,202
Goodwill		1,595	1,595
Other real estate owned		675	1,289
Bank owned life insurance		4,704	4,569
Other assets		4,641	4,026
Total assets		443,264	\$ 442,435
LIABILITIES AND SHAREHOLDERS' EQUITY		-	
Liabilities:			
Demand deposits		69,758	\$ 71,394
Savings		75,085	68,598
NOW and money markets		227,677	220,049
Time deposits		28,490	31,769
Total deposits		401,010	391,810
Long-term FHLB borrowings		-	10,500
Junior subordinated debentures		5,155	5,155
Other liabilities		5,686	4,797
Total liabilities		411,851	412,262
Shareholders' Equity:			
Common stock, \$12.50 par value. Authorized 1,000,000 shares;			
issued 768,000 shares at December 31, 2016 and 2015		9,600	9,600
Additional paid-in capital		42	42
Treasury stock, at cost (25,337 shares at December 31, 2016 and 2015)		(991)	(991)
Retained earnings		25,205	23,748
Accumulated other comprehensive loss		(2,443)	(2,226)
Total shareholders' equity		31,413	30,173

See accompanying notes to unaudited consolidated financial statements.

# **UNAUDITED CONSOLIDATED INCOME STATEMENTS**



Securities available for sale         1,765         1,791           FHIB of NY & FRB stock         136         122           Short-term investments         122         101           Total interest and fee income         14,989         13,892           INTEREST EXPENSE           Deposits         484         492           FHILB borrowings         232         575           Junior subordinated debentures         203         177           Total interest expense         919         1,248           Net interest income         14,070         12,648           Provision for loan losses         180         90           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         447         411           Service charges on deposit accounts         447         411           Trust and investment services income         982         973           Net gain on sale and call of securities         59         -4           Tous place of loans         7         35           Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559         54           Earnings on	(In thousands, except share and per share amounts)	Years ended December 31,	2016	2015
Securities available for sale         1,765         1,791           FHLB of NY & FRB stock         136         122           Short-term investments         122         101           Total interest and fee income         14,989         13,989           INTEREST EXPENSE         8484         492           Deposits         4884         492           FHLB borrowings         232         575           Junior subordinated debentures         203         177           Total interest expense         919         1,248           Net interest income         114,070         12,645           Provision for loan losses         180         90           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         30         12,555           Service charges on deposit accounts         447         411           Trust and investment services income         982         975           Net gain (loss) on sale and call of securities         59         44           Service charges on deposit accounts         7         37           Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559	INTEREST AND FEE INCOME			
FHILB of NY & FRB stock         136         122           Short-term investments         122         101           Total interest and fee income         14,989         13,893           INTEREST EXPENSE         8484         492           Deposits         484         492           FHLB borrowings         232         575           Junior subordinated debentures         203         177           Total interest expense         919         1,248           Net interest income         14,070         12,645           Provision for loan losses         180         99           Net interest income after provision for loan losses         180         99           NoNINTEREST INCOME         8         447         411           Service charges on deposit accounts         447         411         441         411         447         411         447         411         447         411         444         411         444         411         444         441         441         441         441         441         441         441         441         441         441         441         441         441         444         441         441         444         441         441 <t< td=""><td>Loans, including fees</td><td>\$</td><td>12,966</td><td>\$ 11,876</td></t<>	Loans, including fees	\$	12,966	\$ 11,876
Short-term investments         122         101           Total interest and fee income         14,989         13,893           INTEREST EXPENSE         484         492           Deposits         484         492           FHLB borrowings         2332         575           Junior subordinated debentures         2033         177           Total interest expense         919         1,246           Net interest income         14,070         12,642           Provision for loan losses         180         90           Net interest income after provision for loan losses         180         90           Net interest income after provision for loan losses         180         90           Net interest income after provision for loan losses         180         90           NoNINTEREST INCOME         447         411           Service charges on deposit accounts         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59         54           Ret gain on sale of loans         7         33           Net gain on sale and writedown of other real estate         (612)         7           Earnings on bank owned life insurance	Securities available for sale		1,765	1,791
Total interest and fee income         14,989         13,892           INTEREST EXPENSE         Boposits         484         492           FHLB borrowings         232         575           Junior subordinated debentures         203         177           Total interest expense         919         1,248           Net interest income         114,070         12,642           Provision for loan losses         180         95           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         447         411           Service charges on deposit accounts         447         411           Total and investment services income         982         975           Net gain on sale and call of securities         59         59           Net gain on sale of loans         7         33           Other         296         275           Earnings on bank owned life insurance         135         133           Other         296         275           Total no	FHLB of NY & FRB stock		136	125
INTEREST EXPENSE           Deposits         484         490           FHILB borrowings         232         575           Junior subordinated debentures         203         177           Total interest expense         919         1,246           Net interest income         14,070         12,645           Provision for loan losses         180         90           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         5         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59         59           Net gain on sale and writedown of other real estate         (612)         7           Net gain (loss) on sale and writedown of other real estate         (612)         7           Earnings on bank owned life insurance         135         133           Other         296         277           Total noninterest income         7,764         7,500           Occupancy and equipment         1,276         1,300           FDIC and OCC assessment         436         433           Advertising and public relations         285         274	Short-term investments	·····	122	101
Deposits         484         499           FHILB borrowings.         232         575           Junior subordinated debentures         203         177           Total interest expense         919         1,248           Net interest income         14,070         12,648           Provision for loan losses         180         90           Net interest income after provision for loan losses         180         90           Net interest income after provision for loan losses         180         90           NoNINTERST INCOME         31,890         12,555           NONINTERST income         982         975           Net gain on sale and possit accounts         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59         9           Net gain on sale of loans         7         33           Net gain (loss) on sale and writedown of other real estate         (612)         7           Earnings on bank owned life insurance         135         133         23           Earnings on bank owned life insurance         1,873         2,38e           NONINTEREST EXPENSE         2         20         277         4         7,500	Total interest and fee income	<u> </u>	14,989	13,893
FHILB borrowings.         232         575           Junior subordinated debentures         203         177           Total interest expense         919         1,246           Net interest income         14,070         12,642           Provision for loan losses         180         90           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59         59           Net gain on sale of loans         7         33           Net gain on sale of loans         7         33           Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559         54           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         7,764         7,505           Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307 </td <td>INTEREST EXPENSE</td> <td></td> <td></td> <td></td>	INTEREST EXPENSE			
Junior subordinated debentures         203         177           Total interest expense         919         1,248           Net interest income         14,070         12,642           Provision for loan losses         180         90           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         447         411           Service charges on deposit accounts         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59         9           Net gain on sale of loans         7         33           Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         7,764         7,500           Occupancy and equipment         1,276         1,300           FDIC and OCC assessment         436         433           Advertising and professional fees         575	Deposits		484	492
Total interest expense         919         1,248           Net interest income         14,070         12,645           Provision for loan losses         180         90           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         447         411           Service charges on deposit accounts         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59	FHLB borrowings		232	579
Net interest income         14,070         12,645           Provision for loan losses         180         96           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         313,890         12,555           Service charges on deposit accounts         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59         59           Net gain on sale of loans         7         37           Net gain (loss) on sale and writedown of other real estate         (612)         77           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         Compensation and benefits         7,764         7,500           Occupancy and equipment         1,276         1,300           FDIC and OCC assessment         436         433           Advertising and public relations         285         274           Legal and professional fees         575         394           Debit c	Junior subordinated debentures		203	177
Provision for loan losses         180         90           Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         447         411           Service charges on deposit accounts         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59            Net gain on sale of loans         7         37           Net gain (loss) on sale and writedown of other real estate         (612)         77           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         433           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308	Total interest expense		919	1,248
Net interest income after provision for loan losses         13,890         12,555           NONINTEREST INCOME         Service charges on deposit accounts         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59         7           Net gain on sale of loans         7         33           Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         433           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           To	Net interest income	·····	14,070	12,645
NONINTEREST INCOME         447         411           Service charges on deposit accounts         447         411           Trust and investment services income         982         979           Net gain on sale and call of securities         59         7         33           Net gain on sale of loans         7         33         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18	Provision for loan losses		180	90
NONINTEREST INCOME         447         411           Service charges on deposit accounts         447         411           Trust and investment services income         982         979           Net gain on sale and call of securities         59         7         33           Net gain on sale of loans         7         33         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18         18	Net interest income after provision for loan losses		13,890	12,555
Service charges on deposit accounts         447         411           Trust and investment services income         982         975           Net gain on sale and call of securities         59         9           Net gain on sale of loans         7         37           Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         7,764         7,505           Occupancy and equipment         1,276         1,300           FDIC and OCC assessment         436         433           Advertising and public relations         285         274           Legal and professional fees         575         394           Debit card processing         659         662           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         3,099         2,693           Income before income tax expense         3,099         2,693           Income tax expense         721         566	·	_	1	
Trust and investment services income         982         975           Net gain on sale and call of securities         59         9           Net gain on sale and services income         7         33           Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         2         7           Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         433           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         721         566 <td< td=""><td></td><td></td><td>447</td><td>411</td></td<>			447	411
Net gain on sale of loans         7         337           Net gain (loss) on sale and writedown of other real estate         (612)         77           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         2           Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         433           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         721         566           Net income         \$ 2,378         \$ 2,177           Basic earnings per share         \$ 3,20         \$ 2,86			982	979
Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         200         200           Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86	Net gain on sale and call of securities		59	_
Net gain (loss) on sale and writedown of other real estate         (612)         7           Debit card interchange income         559         542           Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         200         200           Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86	Net gain on sale of loans		7	37
Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86			(612)	7
Earnings on bank owned life insurance         135         133           Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86	Debit card interchange income		559	542
Other         296         275           Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3,20         \$ 2,869			135	133
Total noninterest income         1,873         2,384           NONINTEREST EXPENSE         Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86	-		296	275
NONINTEREST EXPENSE           Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86		_	1,873	2,384
Compensation and benefits         7,764         7,505           Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3,20         \$ 2,865		_	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,
Occupancy and equipment         1,276         1,307           FDIC and OCC assessment         436         435           Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86			7 764	7 505
FDIC and OCC assessment       436       435         Advertising and public relations       285       274         Legal and professional fees       575       394         Data processing       659       627         Debit card processing       323       396         Other       1,346       1,308         Total noninterest expense       12,664       12,246         Income before income tax expense       3,099       2,693         Income tax expense       721       566         Net income       \$ 2,378       \$ 2,127         Basic earnings per share       \$ 3.20       \$ 2.86	•		•	•
Advertising and public relations         285         274           Legal and professional fees         575         394           Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86	. ,		•	-
Legal and professional fees       575       394         Data processing       659       627         Debit card processing       323       396         Other       1,346       1,308         Total noninterest expense       12,664       12,246         Income before income tax expense       3,099       2,693         Income tax expense       721       566         Net income       \$ 2,378       \$ 2,127         Basic earnings per share       \$ 3.20       \$ 2.86				
Data processing         659         627           Debit card processing         323         396           Other         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86	,			
Debit card processing         323         396           Other.         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86				
Other.         1,346         1,308           Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86	, ,			
Total noninterest expense         12,664         12,246           Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86				
Income before income tax expense         3,099         2,693           Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86		_		1,308
Income tax expense         721         566           Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86		<del>-</del>		12,246
Net income         \$ 2,378         \$ 2,127           Basic earnings per share         \$ 3.20         \$ 2.86	Income before income tax expense		•	2,693
Basic earnings per share	Income tax expense	·····	721	566
• •	Net income	<u>\$</u>	2,378	\$ 2,127
Weighted average common shares outstanding			3.20	\$ 2.86
	Weighted average common shares outstanding		742,663	742,663



# **UNAUDITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**

(In thousands, except share and per share amounts)	Years ended December 31,	2016	2015
Net income	\$	2,378	\$ 2,127
Other comprehensive income (loss), net of tax:			
Unrealized holding gains (losses) on other-than-temporal	ry impaired securities		
arising during period, net of tax		6	(13)
Unrealized holding losses on securities arising during peri	od, net of tax	(623)	(367)
Unrealized holding gains on cash flow hedge, net of tax .		96	-
Changes in funded status of pension plan, net of tax		304	150
Total other comprehensive loss	—	(217)	(230)
Total comprehensive income	<u>\$</u>	2,161	\$ 1,897

See accompanying notes to unaudited consolidated financial statements.



# **UNAUDITED CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY**

Years ended December 31, 2016 and 2015 (In thousands, except per share amounts)	Common stock	Additional paid-in capital	Treasury stock	Retained earnings	Accumulated other comprehensive income (loss)	Total share- holders' equity
Balance at January 1, 2015	\$ 9,600	\$ 42	\$ (991)	\$ 22,542	\$ (1,996)	\$ 29,197
Comprehensive income:  Net income  Other comprehensive loss  Cash dividends declared (\$1.24 per share)				2,127 (921)	(230)	2,127 (230) (921)
Balance at December 31, 2015	9,600	42	(991)	23,748	(2,226)	30,173
Comprehensive income: Net income Other comprehensive loss Cash dividends declared (\$1.24 per share)				2,378 (921)	(217)	2,378 (217) (921)
Balance at December 31, 2016	\$ 9,600	\$ 42	\$ (991)	\$ 25,205	\$ (2,443)	\$31,413

See accompanying notes to unaudited consolidated financial statements.

# **UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS**



(In thousands) Years ended D	December 31, <b>2016</b>	201
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 2,378	\$ 2,12
Adjustments to reconcile net income to net cash provided by operating activities	es:	
Depreciation	576	56
Provision for loan losses	180	9
Net premium amortization on securities	555	45
Deferred tax expense	283	12
Net gain on sale and call of securities.	(59)	
Net gain on sale of loans	(7)	(37
Proceeds from sale of loans held for sale		1,41
Loans originated for sale	(308)	(1,381
Earnings on bank owned life insurance	(135)	(133
Write down of other real estate owned	650	
Net gain on sale of other real estate owned	(38)	(7
Net increase in accrued interest receivable	(121)	(3
Net decrease in other assets	33	64
Net increase in other liabilities	763	37
Net cash provided by operating activities	5,065	4,23
CASH FLOWS FROM INVESTING ACTIVITIES:		
Proceeds from maturities, calls and paydowns of securities available for sale		13,74
Proceeds from sale of securities available for sale	3,167	
Purchases of securities available for sale	(13,460)	(16,460
Net redemptions of FHLB stock	612	51
Net loans made to customers	(37,681)	(26,363
Proceeds from sale of other real estate owned	219	10
Purchases of premises and equipment	(175)	(410
Net cash used in investing activities	(35,585)	(28,871
CASH FLOWS FROM FINANCING ACTIVITIES:		
Net increase in deposits	9,200	27,54
Repayment of long-term FHLB borrowings	(10,500)	(10,500
Dividends paid		(921
Net cash (used in)provided by financing activities		16,11
Net change in cash and cash equivalents		(8,519
Cash and cash equivalents at beginning of year		54,71
Cash and cash equivalents at end of year		\$ 46,19

See accompanying notes to unaudited consolidated financial statements.

# **BALLSTON SPA BANCORP, INC. AND SUBSIDIARIES**

#### 1. Summary of Significant Accounting Policies

The accounting and reporting policies of Ballston Spa Bancorp, Inc. (the Parent Company) and its subsidiaries (collectively referred to as the Company) conform to accounting principles generally accepted in the United States of America and reporting practices followed by the banking industry. A summary of the more significant policies is described below.

#### **Organization**

The Company is a bank-based financial services company. The Parent Company's banking subsidiary, Ballston Spa National Bank (the Bank), is a community-based commercial bank and provides a wide range of banking, financing, fiduciary, brokerage and other financial services to corporate, municipal, and individual customers through its eleven branch offices.

The Company has established Ballston Statutory Trust I (the Trust), which was organized for the purposes of (i) issuing and selling 30 year quaranteed preferred beneficial interests in the Company's junior subordinated debentures in the aggregate amount of \$5 million bearing interest at the 3 month LIBOR plus 310 basis points; (ii) using the proceeds from the sale of the capital securities to acquire the junior subordinated debentures issued by the Company and (iii) engaging in only those other activities necessary, advisable, or incidental thereto. The junior subordinated debentures are the sole assets of the Trust and, accordingly, payments under the Company obligated junior debentures are the sole revenue of the Trust. All of the common securities of the Trust are owned by the Company. The Company has used the net proceeds from the sale of the capital securities for general business purposes. The Company is not considered the primary beneficiary of the Trust, therefore, the Trust is not consolidated for financials statement purposes and the subordinated debentures are shown as a liability. The subordinated debentures may be included in Tier 1 capital under current regulatory definitions.

The Company established a Nevada-based captive insurance subsidiary, Ballston Spa Risk Management, Inc. in 2016. Ballston Spa Risk Management, Inc. is a wholly owned subsidiary which began operations in December and insures against certain risks for which insurance may not be currently available or economically feasible in today's insurance marketplace. Ballston Spa Risk Management, Inc. pools resources with several other similar insurance company subsidiaries of financial institutions to spread a limited amount of risk among the participants.

#### **Basis of Presentation**

The consolidated financial statements include the accounts of the Parent Company and its subsidiaries. All material intercompany accounts and transactions have been eliminated. The Company utilizes the accrual method of accounting for financial reporting purposes. Amounts in the prior year's consolidated financial statements have been reclassified whenever necessary to conform with the current year's presentation.

#### Use of Estimates

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of income and expenses during the reporting period. Actual results could differ from those estimates.

#### Securities

All securities are classified as securities available for sale and are reported at fair value, with net unrealized gains or losses reported, net of taxes, in accumulated other comprehensive income or loss (a separate component of shareholders' equity). Unrealized losses on securities which reflect a decline in value which is other than temporary, if any, are charged to income. Realized gains or losses on the disposition of securities are based on the net proceeds and the amortized cost of the securities sold, using the specific identification method. The amortized cost of securities is adjusted for amortization of premium and accretion of discount, which is calculated using the effective interest method.



#### Loans

Loans are carried at the principal amount outstanding, net of unearned discount, net deferred loan origination fees and costs, and the allowance for loan losses. Unearned discounts and net deferred loan origination fees and costs are accreted to income using the effective interest method. Loans considered doubtful of collection by management are placed on a nonaccrual status for the recording of interest. Generally, loans past due 90 days or more as to principal or interest are placed on nonaccrual status except for (1) those loans which, in management's judgment, are adequately secured and in the process of collection, and (2) certain consumer and open-end credit loans which are usually charged-off when they become 120 days past due. Past due status is based on the contractual terms of the loan. When a loan is placed on nonaccrual status, all previously accrued income that has not been collected is reversed. Subsequent cash receipts are generally applied to reduce the unpaid principal balance; however, interest on loans can also be recognized as cash is received. Amortization of the related unearned discount and net deferred loan fees and costs is suspended when a loan is placed on nonaccrual status. Loans are removed from nonaccrual status when they become current as to principal and interest and when, in the opinion of management, the loans are expected to be fully collectible as to principal and interest.

#### Allowance for Loan Losses

The allowance for loan losses is a valuation allowance established for probable losses in the loan portfolio. Additions are made to the allowance through provisions, which are charged to expense. All losses of principal are charged to the allowance when incurred or when a determination is made that a loss is expected. Subsequent recoveries, if any, are credited to the allowance.

The adequacy of the allowance for loan losses is determined through a quarterly review of outstanding loans. Historical loss rates are applied to existing loans with similar characteristics. The loss rates used to establish the allowance may be adjusted to reflect management's current assessment of various factors. The impact of economic conditions on the credit-worthiness of the borrowers is considered, as well as loan loss experience, changes in experience, ability and depth of lending management and staff, changes in the composition and volume of the loan portfolio, trends in the volume of past due, nonaccrual and other loans, and management's assessment of the risks inherent in the loan portfolio, as well as other external factors, such as competition, legal developments and regulatory guidelines.

#### Income Taxes

Income tax expense is the total of the current year income tax due or refundable and the change in deferred tax assets and liabilities. Deferred tax assets and liabilities are reflected at currently enacted income tax rates applicable to the periods in which the deferred tax assets or liabilities are expected to be realized or settled. As changes in tax laws or rates are enacted, deferred tax assets and liabilities are adjusted through income tax expense.

#### Trust Assets and Service Fees

Assets held by the Company in a fiduciary or agency capacity for its customers are not included in the consolidated balance sheets since these assets are not assets of the Company. Fee income is recognized on the accrual method based on the fair value of assets administered.

#### Employee Benefit Costs

The Company maintains a noncontributory, defined benefit pension plan covering employees who meet the eligibility requirements. The plan provides benefits based on the current earnings of each participant, which is subject to certain reductions if the employee retires early. The cost of this plan, based upon the actuarial computation of current and future benefits to employees, is charged to current operating expenses. The plan is closed to anyone newly hired by the Company. The Company also maintains a 401(k) Retirement Plan for the benefit of those employees who meet certain eligibility requirements and have elected to participate in the Plan. Employee deferrals and employer matching contributions are invested among a variety of investment alternatives at the discretion of the participant.

#### Comprehensive Income (Loss)

Comprehensive income represents the sum of net income and items of other comprehensive income or loss, which are reported directly in shareholders' equity, net of tax, such as the change in the net unrealized gain or loss on securities available for sale, net unrealized gain or loss on cash flow hedges, and net minimum pension liabilities. Comprehensive income and its components are included in the consolidated statement of changes in shareholders' equity. Accumulated other comprehensive income or loss, which is a component of shareholders' equity, represents the net unrealized gain or loss on securities available for sale and cash flow hedges, and net minimum pension liabilities, net of tax.

#### Cash Flow Hedging

In the third quarter of 2016, the Company executed an interest rate swap that swapped its 3 month LIBOR floating rate interest payments on a \$5 million notional associated with Ballston Statutory Trust I to a fixed rate for five years to provide protection against rising rates. As of December 31, 2016, the interest rate swap had an estimated market value of \$155 thousand due to increased expectations of higher rates over the term of the contract.

#### 2. Securities

The amortized cost and approximate fair value of securities available for sale at December 31 are as follows:

(In thousands)	Amortized cost	Gross unrealized gains	Gross unrealized losses	Approx. fair value
U.S. treasury securities	\$ 8,184	\$ 20	\$ -	\$ 8,204
State and political subdivisions	27,779	261	(193)	27,847
Mortgage-backed securities - residential	36,767	522	(488)	36,801
Collateralized mortgage obligations	465	54	-	519
Corporate securities	5,525	-	(123)	5,402
Total securities available for sale	\$ 78,720	\$ 857	\$ (804)	\$ 78,773

(In thousands)	Amortized cost	Gross unrealized gains	Gross unrealized losses	Approx. fair value
U.S. treasury securities	\$ 8,175	\$ 7	\$ (3)	\$ 8,179
U.S. government agencies and corporations	1,990	-	(7)	1,983
State and political subdivisions	27,947	710	(3)	28,654
Mortgage-backed securities - residential	35,346	802	(185)	35,963
Collateralized mortgage obligations	566	45	(1)	610
Corporate securities	6,632	1	(291)	6,342
Total securities available for sale	\$ 80,656	\$ 1,565	\$ (490)	\$ 81,731



#### 3. Loans

## The components of loans as of December 31, are as follows:

(In thousands)		2016		2015
Residential real estate	\$	157,278	\$	146,206
Commercial real estate		113,489		89,837
Commercial & industrial		36,160		34,139
Consumer		23,246		22,855
Loans		330,173		293,037
Allowance for loan losses		(4,040)		(4,188)
Net loans	\$	326,133	\$	288,849
Changes in the allowance for loan losses for the years ended December 31, were as follows:	lows:			
(In thousands)		2016		2015
Allowance for loan losses at beginning of year	\$	4,188	\$	4,193
Loan charge-offs:				
Residential real estate		214		91
Commercial real estate		-		_
Commercial & industrial		135		2
Consumer		9		49
Total charge-offs		358		142
Loan recoveries:				
Residential real estate		3		27
Commercial real estate				
Commercial & industrial		2		_
Consumer		25		20
Total recoveries		30		47
Loan charge-offs, net of recoveries.		328		95
Provision charged to operations		180		90
Allowance for loan losses at end of year	\$	4,040	\$	4,188
Nonperforming loans as of December 31, were as follows:		:		
(In thousands)		2016		2015
Nonaccrual loans				2015
Residential real estate	Ś	1,676	\$	2.185
Commercial real estate	•	113	4	1,728
Commercial & industrial.		493		1,276
Consumer		-		
Total nonaccrual loans		2,282		5,189
Loans past due 90 days or more and still accruing interest		2,202		3,107
Residential real estate		417		_
Commercial real estate		71/		-
Commercial & industrial				_
				13
Consumer  Total loans past due 90 days or more and still accruing interest		417		13
	\$	2,699	\$	5,202
Total nonperforming loans	ð	2,077	<u> </u>	3,202

#### **Borrowings**

#### Short-Term FHIR Advances

The bank has a line of credit with the Federal Home Loan Bank of NY (FHLB). This short-term borrowing program is based upon an overnight period with interest based generally upon a spread above the current Federal funds rate. In addition, short-term advances with an original maturity of less than one year are classified in this category. The rates on these borrowings can be either fixed or floating. As of December 31, 2016 and 2015, short-term FHLB advances amounted to zero. During the year's then ended, short-term advances averaged \$4.0 million and \$646 thousand with a weighted average rate of 0.59% and 0.45% respectively. Short-term FHLB advances are collateralized by FHLB stock and a blanket lien on all residential real estate loans not otherwise pledged.

#### Long-Term FHLB Borrowings

As of December 31, 2016, long-term FHLB borrowings amounted to zero. During the year, long-term borrowings averaged \$5.8 million with a weighted average rate of 3.61%. As of December 31, 2015, long-term borrowings were \$10.5 million and averaged \$16.3 million during 2015 at a weighted average rate of 3.54%. Long-term FHLB borrowings are collateralized by FHLB stock and a blanket lien on all residential real estate loans not otherwise pledged.

#### 5. **Income Taxes**

The components of income tax expense for the years ended December 31 were as follows:

(Dollars in thousands)	2016		2015		
Current tax expense:			_		
Federal	\$	434	:	\$ 4	33
State		4			5
Deferred tax expense		283		1	28
Total income tax expense	\$	721	-	\$ 5	666

The actual tax expense for the years ended December 31, 2016 and 2015 differs from the statutory Federal tax rate due principally to New York State taxes and tax-exempt investment income.



# **DIRECTORS AND OFFICERS**

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Sneeringer Monahan Provost Redgrave

Title Agency, Inc.

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Corporate Secretary and Chief Financial Officer

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William F. MacDuff	Deposit Operations	Thomas M. White	Trust & Investments

#### **General Information**

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